

Detail by Assistant Director

2017/18 December Budget Monitoring Report

ASSISTANT DIRECTOR - RESOURCES & PERFORMANCE

| Cost Centre Description | Full Year Budget £ | Expenditure Budget to Date £ | Income Budget to Date £ | Net Budget to Date £ | Expenditure Actual to Date £ | Income Actual to Date £ | Net Actual to Date £ | Over/(Under) Spend to Date £ | Year End Forecast Variance % | Year End Forecast Variance £ | Year End Variance Notes |
|---|-----------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|------------------------------|---------------------------------|---|
| Resources & Performance | 690,130 | 523,997 | (1,300) | 522,697 | 505,118 | (19,100) | 486,018 | (36,679) | 0.00% | 0 | |
| General Fund Adjustments | (10,680,360) | 4,534,955 | (18,789,218) | (14,254,263) | 4,534,954 | (18,888,187) | (14,353,233) | (98,970) | 0.00% | 0 | |
| Resources & Performance: | -9,990,230 | 5,058,952 | (18,790,518) | (13,731,566) | 5,040,072 | -18,907,287 | -13,867,215 | -135,649 | 0.00% | 0 | |
| Internal Audit | 121,237 | 97,584 | (6,579) | 91,005 | 100,626 | (1,850) | 98,776 | 7,771 | 2.75% | 3,328 | |
| Internal Audit: | 121,237 | 97,584 | (6,579) | 91,005 | 100,626 | -1,850 | 98,776 | 7,771 | 2.75% | 3,328 | |
| ICT | 850,766 | 890,915 | (237,034) | 653,881 | 973,956 | (344,244) | 629,712 | (24,169) | 0.07% | 611 | |
| ICT: | 850,766 | 890,915 | (237,034) | 653,881 | 973,956 | -344,244 | 629,712 | -24,169 | 0.07% | 611 | |
| Anglia Revenues Partnership | 1,367,319 | 1,098,137 | (17,844) | 1,080,293 | 1,321,109 | (110,675) | 1,210,434 | 130,141 | 0.56% | 7,627 | |
| Council Tax Administration | (240,388) | 0 | (206,235) | (206,235) | 507 | (253,335) | (252,828) | (46,593) | 2.75% | (6,612) | |
| Business Rate Administration | (166,907) | 0 | (125,181) | (125,181) | 482 | (163,835) | (163,353) | (38,172) | 1.67% | 2,788 | |
| Housing Benefits | (340,617) | 21,361,046 | (21,768,309) | (407,263) | 20,374,097 | (20,383,020) | (8,924) | 398,339 | 0.15% | (494) | |
| Anglia Revenues Partnership: | 619,407 | 22,459,183 | (22,117,569) | 341,614 | 21,696,195 | -20,910,865 | 785,329 | 443,715 | 0.53% | 3,309 | |
| Corporate Expenditure | 850,170 | 794,973 | (112,484) | 682,489 | 1,021,357 | (166,924) | 854,433 | 171,944 | 2.84% | (24,166) | |
| Non-Distributed Costs | 141,979 | 109,497 | (3,015) | 106,482 | 354,259 | (3,623) | 350,636 | 244,154 | 198.14% | 281,312 | This forecast includes the council's share of the Pension Capital Costs payment in respect of ill health retirement contributions (over and above our annual allowance – linked to our current pension contribution rates) under the local government pension scheme rules. |
| Non-Distributed Costs - Cost of Unused Assets | 43,070 | 47,070 | 0 | 47,070 | 47,070 | 0 | 47,070 | 0 | 0.00% | 0 | |
| Corporate Expenditure: | 1,035,219 | 951,540 | (115,499) | 836,041 | 1,422,686 | -170,547 | 1,252,139 | 416,098 | 24.84% | 257,146 | |
| Emergency Planning | 30,137 | 30,137 | 0 | 30,137 | 30,700 | 0 | 30,700 | 563 | 1.87% | 563 | |
| Emergency Planning: | 30,137 | 30,137 | 0 | 30,137 | 30,700 | 0 | 30,700 | 563 | 1.87% | 563 | |
| TOTALS: RESOURCES & PERFORMANCE | -7,333,464 | 29,488,311 | (41,267,199) | (11,778,888) | 29,264,235 | -40,334,793 | -11,070,559 | 708,329 | 3.61% | 264,957 | |

Detail by Assistant Director

2017/18 December Budget Monitoring Report

ASSISTANT DIRECTOR - HUMAN RESOURCES , LEGAL & DEMOCRATIC SERVICES

| Cost Centre Description | Full Year Budget £ | Expenditure Budget to Date £ | Income Budget to Date £ | Net Budget to Date £ | Expenditure Actual to Date £ | Income Actual to Date £ | Net Actual to Date £ | Over/(Under) Spend to Date £ | Year End Forecast Variance % | Year End Forecast Variance £ | Year End Variance Notes |
|---|-----------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|------------------------------|---------------------------------|--|
| Human Resources & Payroll | 523,106 | 492,025 | (114,550) | 377,475 | 435,042 | (153,377) | 281,666 | (95,809) | 1.29% | 6,737 | |
| Human Resources: | 523,106 | 492,025 | (114,550) | 377,475 | 435,042 | -153,377 | 281,666 | -95,809 | 1.29% | 6,737 | |
| Health & Safety | 101,521 | 81,992 | (4,617) | 77,375 | 88,481 | (8,778) | 79,703 | 2,328 | 2.82% | 2,860 | |
| Health & Safety: | 101,521 | 81,992 | (4,617) | 77,375 | 88,481 | -8,778 | 79,703 | 2,328 | 2.82% | 2,860 | |
| Central Training Services | 164,409 | 128,671 | 0 | 128,671 | 91,469 | (18,226) | 73,243 | (55,428) | 8.55% | (14,059) | Employee-related costs lower than budgeted. |
| Learning & Development: | 164,409 | 128,671 | 0 | 128,671 | 91,469 | -18,226 | 73,243 | -55,428 | 8.55% | (14,059) | |
| Legal Services | 254,778 | 365,249 | (188,361) | 176,888 | 410,771 | (151,776) | 258,995 | 82,107 | 6.41% | 16,331 | |
| Legal Services: | 254,778 | 365,249 | (188,361) | 176,888 | 410,771 | -151,776 | 258,995 | 82,107 | 6.41% | 16,331 | |
| Democratic Services | 193,957 | 145,799 | 0 | 145,799 | 164,775 | 0 | 164,775 | 18,976 | 25.68% | 49,806 | The forecast overspend includes the council's share of additional costs to be incurred as a result of the General Data Protection Regulation requirements. |
| Members Allowances & Expenses | 348,915 | 263,501 | 0 | 263,501 | 271,901 | 0 | 271,901 | 8,400 | 1.24% | 4,333 | |
| Mayoralty & Civic Functions | 97,193 | 78,042 | (3,078) | 74,964 | 70,062 | (3,865) | 66,197 | (8,767) | 5.89% | (5,727) | |
| Democratic Services: | 640,065 | 487,342 | (3,078) | 484,264 | 506,738 | -3,865 | 502,873 | 18,609 | 7.56% | 48,412 | |
| Electoral Registration | 163,099 | 124,861 | (1,647) | 123,214 | 165,834 | (21,862) | 143,972 | 20,758 | 7.90% | 12,890 | |
| Election Expenses | 32,000 | 32,000 | 0 | 32,000 | 40,301 | 0 | 40,301 | 8,301 | 3.61% | 1,155 | |
| Elections: | 195,099 | 156,861 | (1,647) | 155,214 | 206,135 | -21,862 | 184,273 | 29,059 | 7.20% | 14,045 | |
| TOTALS: HR & DEMOCRATIC SERVICES | 1,878,978 | 1,712,140 | (312,253) | 1,399,887 | 1,738,636 | -357,884 | 1,380,753 | -19,134 | 3.96% | 74,326 | |

Detail by Assistant Director

2017/18 December Budget Monitoring Report

ASSISTANT DIRECTOR - FAMILIES & COMMUNITIES

| Cost Centre Description | Full Year Budget £ | Expenditure Budget to Date £ | Income Budget to Date £ | Net Budget to Date £ | Expenditure Actual to Date £ | Income Actual to Date £ | Net Actual to Date £ | Over/(Under) Spend to Date £ | Year End Forecast Variance % | Year End Forecast Variance £ | Year End Variance Notes |
|---|-----------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|------------------------------|---------------------------------|---|
| Policy | 205,318 | 157,951 | 0 | 157,951 | 165,622 | (41,689) | 123,933 | (34,018) | 12.54% | (25,754) | The staff saving represents a combination of a vacancy in the projects team which will be filled in the new year, once the wider review of resourcing is complete and a secondment of a part time member of staff to fill a full time post. |
| Policy: | 205,318 | 157,951 | 0 | 157,951 | 165,622 | -41,689 | 123,933 | -34,018 | 12.54% | (25,754) | |
| Communications | 124,167 | 93,943 | 0 | 93,943 | 96,400 | 0 | 96,400 | 2,457 | 5.34% | 6,625 | |
| Website and Intranet | 36,565 | 30,285 | 0 | 30,285 | 22,336 | 0 | 22,336 | (7,949) | 4.70% | (1,718) | |
| Communications: | 160,732 | 124,228 | 0 | 124,228 | 118,736 | 0 | 118,736 | -5,492 | 3.05% | 4,907 | |
| Customer Services | 535,727 | 412,425 | 0 | 412,425 | 441,314 | 0 | 441,314 | 28,889 | 4.51% | 24,176 | Overspend mainly relates to Staffing costs. |
| Customer Services: | 535,727 | 412,425 | 0 | 412,425 | 441,314 | 0 | 441,314 | 28,889 | 4.51% | 24,176 | |
| Families & Communities | 301,766 | 227,258 | 0 | 227,258 | 200,835 | (4,376) | 196,458 | (30,800) | 7.79% | (23,498) | Forecast underspend on staffing costs arising from changes to working patterns and staff vacancies. |
| Community Chest - Families & Communities | 216,483 | 414,629 | (198,146) | 216,483 | 274,187 | (91,723) | 182,463 | (34,020) | 0.00% | 0 | |
| Lifeline Project | 0 | 0 | 0 | 0 | 29,430 | (132,768) | (103,338) | (103,338) | 0.00% | 0 | |
| Community Centres | 38,979 | 42,170 | (3,744) | 38,426 | 50,558 | (7,424) | 43,134 | 4,708 | 13.62% | 5,310 | |
| Families & Communities: | 557,228 | 684,057 | (201,890) | 482,167 | 555,010 | -236,291 | 318,717 | -163,450 | 3.26% | (18,188) | |
| Housing Options: Choice Based Lettings | 64,367 | 98,914 | (23,022) | 75,892 | 306,470 | (237,667) | 68,803 | (7,089) | 10.38% | 6,681 | |
| Housing Options: Advice & Prevention | 246,667 | 229,955 | (6,615) | 223,340 | 494,608 | (251,698) | 242,910 | 19,570 | 12.88% | 31,772 | Overspend mainly relates to accommodation and homelessness prevention costs. |
| Housing Options: Solutions | 61,404 | 114,074 | (27,461) | 86,613 | 88,041 | (29,467) | 58,574 | (28,039) | 23.45% | 14,399 | |
| Housing Options: Severe Weather Emergency Provision (SWE) | 0 | 0 | 0 | 0 | 2,594 | 0 | 2,594 | 2,594 | 0.00% | 0 | |
| Housing Options: | 372,438 | 442,943 | (57,098) | 385,845 | 891,713 | -518,832 | 372,881 | -12,964 | 14.19% | 52,852 | |
| TOTALS: FAMILIES & COMMUNITIES | 1,831,443 | 1,821,604 | -258,988 | 1,562,616 | 2,172,395 | -796,812 | 1,375,581 | -187,035 | 2.07% | 37,993 | |

Detail by Assistant Director

2017/18 December Budget Monitoring Report

ASSISTANT DIRECTOR - PLANNING & REGULATORY SERVICES

| Cost Centre Description | Full Year Budget £ | Expenditure Budget to Date £ | Income Budget to Date £ | Net Budget to Date £ | Expenditure Actual to Date £ | Income Actual to Date £ | Net Actual to Date £ | Over/(Under) Spend to Date £ | Year End Forecast Variance % | Year End Forecast Variance £ | Year End Variance Notes |
|---|-----------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|------------------------------|---------------------------------|--|
| Development Control | (99,252) | 581,192 | (654,150) | (72,958) | 584,067 | (736,839) | (152,773) | (79,815) | 85.27% | (84,631) | Major Planning Applications & Pre Applications exceeding income budgets |
| Development Control: | -99,252 | 581,192 | (654,150) | (72,958) | 584,067 | -736,839 | -152,773 | -79,815 | 85.27% | (84,631) | |
| Land Charges | (111,530) | 53,035 | (136,989) | (83,954) | 40,685 | (158,402) | (117,717) | (33,763) | 16.64% | (18,562) | Income currently forecasted to exceed budget |
| Building Control | (7,096) | 184,720 | (189,342) | (4,622) | 175,847 | (155,567) | 20,280 | 24,902 | 568.19% | 40,319 | Fee income currently expected to underachieve by £40k. Budget under review |
| Planning & Regulatory Support | 331,521 | 249,434 | 0 | 249,434 | 257,093 | 0 | 257,093 | 7,659 | 4.64% | 15,399 | |
| Business (BC & Support): | 212,895 | 487,189 | (326,331) | 160,858 | 473,625 | -313,969 | 159,656 | -1,202 | 17.45% | 37,156 | |
| Prevention of Pollution | 54,363 | 58,156 | (14,463) | 43,693 | 38,528 | (13,303) | 25,225 | (18,468) | 22.75% | (12,367) | |
| Environmental Management | (35,736) | 43,671 | (70,092) | (26,421) | 42,016 | (55,224) | (13,208) | 13,213 | 68.06% | 24,323 | Solar for business income currently expected to underachieve by £25k due to lower Capital investment than previously assumed as well as poorer weather conditions. |
| Drinking Water Quality | 36,154 | 33,934 | (7,272) | 26,662 | 29,275 | (9,899) | 19,376 | (7,286) | 29.51% | (10,669) | |
| Climate Change | 32,026 | 27,409 | 0 | 27,409 | 31,268 | 0 | 31,268 | 3,859 | 14.20% | 4,547 | |
| Home Energy Conservation | 4,850 | 3,636 | 0 | 3,636 | (100) | 0 | (100) | (3,736) | 27.84% | (1,350) | |
| Environment: | 91,657 | 166,806 | (91,827) | 74,979 | 140,987 | -78,426 | 62,561 | -12,418 | 4.89% | 4,484 | |
| Licensing | (6,490) | 126,508 | (130,140) | (3,632) | 125,582 | (137,196) | (11,613) | (7,981) | 174.22% | 11,307 | |
| Hackney Carriage & Private Hire Licensing | (64,366) | 33,026 | (75,213) | (42,187) | 28,813 | (87,712) | (58,899) | (16,712) | 15.35% | (9,879) | |
| Food Safety | 86,392 | 85,508 | (19,878) | 65,630 | 81,581 | (12,805) | 68,776 | 3,146 | 2.85% | 2,458 | |
| Health & Safety at Work Act/Enforcement | 91,914 | 74,723 | (4,875) | 69,848 | 69,476 | 0 | 69,476 | (372) | 0.70% | (645) | |
| Business Reg & Licensing: | 107,450 | 319,765 | (230,106) | 89,659 | 305,452 | -237,713 | 67,740 | -21,919 | 3.02% | 3,241 | |
| Housing Renewals | 133,820 | 101,742 | (468) | 101,274 | 80,706 | (327) | 80,378 | (20,896) | 6.46% | (8,642) | |
| Burial of the Dead | 17,291 | 13,042 | (72) | 12,970 | 14,200 | (834) | 13,367 | 397 | 0.10% | (17) | |
| Other Public Health Services | 215,248 | 166,556 | (3,843) | 162,713 | 156,975 | (3,046) | 153,930 | (8,783) | 5.15% | (11,077) | |
| Public Health & Housing: | 366,359 | 281,340 | (4,383) | 276,957 | 251,881 | -4,207 | 247,675 | -29,282 | 5.39% | (19,736) | |
| TOTALS: PLANNING & GROWTH | 679,109 | 1,836,292 | -1,306,797 | 529,495 | 1,756,012 | -1,371,154 | 384,859 | -144,636 | 8.76% | -59,486 | |

Detail by Assistant Director

2017/18 December Budget Monitoring Report

ASSISTANT DIRECTOR - OPERATIONS

| Cost Centre Description | Full Year Budget £ | Expenditure Budget to Date £ | Income Budget to Date £ | Net Budget to Date £ | Expenditure Actual to Date £ | Income Actual to Date £ | Net Actual to Date £ | Over/(Under) Spend to Date £ | Year End Forecast Variance % | Year End Forecast Variance £ | Year End Variance Notes |
|--|-----------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|------------------------------|---------------------------------|---|
| Vehicle Workshop | (61,676) | 469,474 | (635,014) | (165,540) | 522,678 | (673,372) | (150,695) | 14,845 | 18.34% | (11,309) | Income levels currently expected to exceed the budget. |
| Pool Cars | 20,132 | 26,877 | (11,250) | 15,627 | 19,514 | (3,622) | 15,892 | 265 | 0.00% | 0 | |
| Vehicle Workshop Trading Account - FHDC | 10,260 | 342,176 | (342,176) | 0 | 349,716 | (333,479) | 16,236 | 16,236 | 0.00% | 0 | |
| Fleet Management: | -31,284 | 838,527 | (988,440) | (149,913) | 891,908 | -1,010,473 | -118,567 | 31,346 | 36.15% | (11,309) | |
| Depots | (159,040) | 424,410 | (643,421) | (219,011) | 462,531 | (588,274) | (125,743) | 93,268 | 0.76% | (1,215) | |
| Grounds Maintenance Operatives | (157,844) | 1,020,170 | (1,418,109) | (397,939) | 1,199,719 | (1,524,554) | (324,835) | 73,104 | 0.99% | 1,557 | |
| Tree Maintenance Operatives | 401 | 114,196 | (143,458) | (29,262) | 145,002 | (132,275) | 12,727 | 41,989 | 3590.77% | 14,399 | |
| Waste & Cleansing Operatives | (412,741) | 3,699,960 | (5,003,164) | (1,303,204) | 3,825,409 | (5,045,724) | (1,220,315) | 82,889 | 1.15% | 4,762 | |
| Markets | (67,174) | 292,485 | (286,326) | 6,159 | 298,975 | (294,541) | 4,434 | (1,725) | 8.62% | (5,792) | |
| Operational: | -796,398 | 5,551,221 | (7,494,478) | (1,943,257) | 5,931,636 | -7,585,368 | -1,653,732 | 289,525 | 1.72% | 13,711 | |
| Street Cleansing | 1,480,284 | 1,533,375 | (23,310) | 1,510,065 | 1,564,588 | 22,749 | 1,587,337 | 77,272 | 1.52% | 22,539 | |
| Refuse Collection (Black Bin) | 1,170,182 | 1,185,744 | (23,916) | 1,161,828 | 1,226,326 | (31,591) | 1,194,735 | 32,907 | 0.75% | 8,806 | |
| Recycling Collection (Blue Bin) | 806,416 | 1,036,516 | (169,498) | 867,018 | 1,067,628 | (204,561) | 863,067 | (3,951) | 0.04% | (294) | Income from recycling currently expected to exceed budget by £105k. Forecast position includes £90k transfer to the Invest to Save Reserve. |
| Compostable Collection (Brown Bin) | 261,876 | 1,052,114 | (880,364) | 171,750 | 755,567 | (1,053,729) | (298,162) | (469,912) | 58.34% | (152,776) | Forecast position includes £80k transfer to the Invest to Save Reserve. |
| Bulky, Fridges, Metal & Scrap Collection | 129,767 | 158,367 | (24,489) | 133,878 | 156,391 | (30,933) | 125,458 | (8,420) | 4.90% | (6,363) | |
| Clinical & Hazardous Waste Collection | 14,904 | 17,151 | (5,472) | 11,679 | 17,029 | (5,215) | 11,814 | 135 | 13.53% | 2,016 | |
| Multi-Bank Recycling Sites | (11,848) | 67,156 | (74,715) | (7,559) | 46,358 | (66,758) | (20,400) | (12,841) | 96.69% | (11,456) | |
| Trade Waste | (225,157) | 947,176 | (1,390,015) | (442,839) | 1,011,509 | (1,655,314) | (643,805) | (200,966) | 61.52% | (138,527) | Income levels currently forecast to exceed budget. |
| Waste - Business & Commercial | 3,626,424 | 5,997,599 | (2,591,779) | 3,405,820 | 5,845,396 | -3,025,352 | 2,820,044 | -585,776 | 7.61% | (276,055) | |
| Non-HRA Housing Properties | 997 | 997 | 0 | 997 | 1,328 | 433 | 1,761 | 764 | 76.63% | 764 | |
| Property Services | 509,698 | 392,058 | (6,111) | 385,947 | 415,388 | (5,531) | 409,856 | 23,909 | 0.40% | 2,054 | |
| Property Maintenance: | 510,695 | 393,055 | (6,111) | 386,944 | 416,716 | -5,098 | 411,617 | 24,673 | 0.55% | 2,818 | |

Detail by Assistant Director

2017/18 December Budget Monitoring Report

ASSISTANT DIRECTOR - OPERATIONS (CONTINUED)

| Cost Centre Description | Full Year Budget £ | Expenditure Budget to Date £ | Income Budget to Date £ | Net Budget to Date £ | Expenditure Actual to Date £ | Income Actual to Date £ | Net Actual to Date £ | Over/(Under) Spend to Date £ | Year End Forecast Variance % | Year End Forecast Variance £ | Year End Variance Notes |
|--|-----------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|------------------------------|---------------------------------|--|
| Industrial & Business Units | (1,427,396) | 277,554 | (1,306,472) | (1,028,918) | 246,576 | (1,382,426) | (1,135,850) | (106,932) | 4.26% | (60,871) | Industrial rent income currently forecasted to exceed budget reflecting better occupancy levels than previously anticipated. Ongoing budget being reviewed |
| Town Centres & Shops | (787,182) | 161,277 | (745,853) | (584,576) | 39,280 | (545,867) | (506,587) | 77,989 | 0.71% | (5,564) | |
| Property Management: | -2,214,578 | 438,831 | (2,052,325) | (1,613,494) | 285,856 | -1,928,293 | -1,642,437 | -28,943 | 3.00% | (66,435) | |
| Offices: West Suffolk House | (147,975) | 783,277 | (925,496) | (142,219) | 818,548 | (585,974) | 232,574 | 374,793 | 1.01% | (1,492) | |
| Offices: Haverhill House | (46,950) | 191,013 | (230,514) | (39,501) | 115,437 | (22,767) | 92,671 | 132,172 | 9.97% | 4,680 | |
| Public Conveniences | 130,147 | 123,743 | (23,994) | 99,749 | 111,977 | (20,139) | 91,838 | (7,911) | 0.58% | 754 | |
| CCTV | 180,255 | 298,979 | (160,227) | 138,752 | 290,977 | (129,603) | 161,374 | 22,622 | 0.52% | 945 | |
| Green Travel Plan | (10,599) | 41,728 | (45,048) | (3,320) | 28,483 | (23,192) | 5,291 | 8,611 | 0.00% | 0 | |
| Street Banners & Displays | 416 | 5,205 | (4,914) | 291 | 4,969 | (4,062) | 907 | 616 | 89.42% | (372) | |
| District Highways Services | 419,946 | 456,652 | (5,337) | 451,315 | 449,029 | (16,278) | 432,751 | (18,564) | 1.22% | (5,118) | |
| Street Furniture | 48,498 | 22,479 | (126) | 22,353 | 15,789 | (7,069) | 8,720 | (13,633) | 23.15% | (11,227) | |
| Land Drainage & Associated Works | 7,479 | 7,253 | (765) | 6,488 | 3,602 | 0 | 3,602 | (2,886) | 21.78% | (1,629) | |
| Bus Stations | 75,285 | 117,915 | (46,620) | 71,295 | 82,616 | (2,204) | 80,412 | 9,117 | 18.84% | 14,180 | |
| Facilities, CCTV & Highways Services: | 656,502 | 2,048,244 | (1,443,041) | 605,203 | 1,921,427 | -811,288 | 1,110,140 | 504,937 | 0.11% | 721 | |
| Courier & Postal Service | 114,410 | 188,994 | (97,500) | 91,494 | 181,195 | (3,826) | 177,369 | 85,875 | 0.88% | (1,005) | |
| Printing & Copying Service | 23,910 | 47,862 | (29,934) | 17,928 | 50,306 | (19,942) | 30,363 | 12,435 | 4.98% | 1,190 | |
| Central Services: | 138,320 | 236,856 | (127,434) | 109,422 | 231,501 | -23,768 | 207,732 | 98,310 | 0.13% | 185 | |
| Off Street Car Parks | (3,108,961) | 1,334,019 | (3,552,899) | (2,218,880) | 1,466,092 | (3,784,089) | (2,317,997) | (99,117) | 2.37% | (73,680) | Car Parking income levels are currently forecasted to exceed the budgeted levels. To be kept under close review. |
| On Street Car Parking | (125,989) | 601,988 | (697,509) | (95,521) | 544,214 | (601,093) | (56,880) | 38,641 | 0.00% | 0 | |
| Car Parking: | -3,234,950 | 1,936,007 | (4,250,408) | (2,314,401) | 2,010,306 | -4,385,182 | -2,374,877 | -60,476 | 2.28% | (73,680) | |

Detail by Assistant Director

2017/18 December Budget Monitoring Report

ASSISTANT DIRECTOR - OPERATIONS (CONTINUED)

| Cost Centre Description | Full Year Budget £ | Expenditure Budget to Date £ | Income Budget to Date £ | Net Budget to Date £ | Expenditure Actual to Date £ | Income Actual to Date £ | Net Actual to Date £ | Over/(Under) Spend to Date £ | Year End Forecast Variance % | Year End Forecast Variance £ | Year End Variance Notes |
|---|-----------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|------------------------------|---------------------------------|-------------------------|
| Arboriculture (Tree Maintenance Works) | 167,731 | 173,852 | (117) | 173,735 | 171,711 | 0 | 171,711 | (2,024) | 0.82% | 1,368 | |
| Other Parks and Play Provision | 486,613 | 696,907 | (147,654) | 549,253 | 769,508 | (203,798) | 565,710 | 16,457 | 0.21% | (1,045) | |
| Abbey Gardens | 272,883 | 262,270 | (63,079) | 199,191 | 264,512 | (74,875) | 189,637 | (9,554) | 1.43% | 3,914 | |
| Nowton Park | 81,221 | 159,802 | (91,839) | 67,963 | 183,301 | (127,188) | 56,113 | (11,850) | 12.30% | (9,988) | |
| East Town Park | 95,280 | 85,782 | (12,803) | 72,979 | 96,106 | (25,776) | 70,329 | (2,650) | 0.13% | 125 | |
| Clare Country Park | 4,023 | 24,713 | (11,993) | 12,720 | 25,578 | (11,886) | 13,692 | 972 | 14.22% | 572 | |
| Children's Play Areas | 102,896 | 88,569 | (153) | 88,416 | 91,512 | (800) | 90,712 | 2,296 | 4.27% | 4,394 | |
| Cemeteries & Closed Churchyards | 265,960 | 359,915 | (95,841) | 264,074 | 367,478 | (110,950) | 256,528 | (7,546) | 2.32% | (6,168) | |
| Allotments | (30) | 700 | (730) | (30) | 700 | (1,176) | (476) | (446) | 1486.67% | (446) | |
| Parks & Open Spaces: | 1,476,577 | 1,852,510 | (424,209) | 1,428,301 | 1,970,406 | -556,449 | 1,413,956 | -14,345 | 0.49% | (7,274) | |
| Sports & Leisure Centres | 439,120 | 521,374 | (76,167) | 445,207 | 484,217 | (43,203) | 441,014 | (4,193) | 0.20% | (885) | |
| Leisure & Sports | 39,070 | 33,886 | 0 | 33,886 | 10,012 | 0 | 10,012 | (23,874) | 0.00% | 0 | |
| Sports & Leisure Development | 478,190 | 555,260 | (76,167) | 479,093 | 494,229 | -43,203 | 451,026 | -28,067 | 0.19% | (885) | |
| Arts, Heritage & Cultural Services | 88,000 | 81,150 | 0 | 81,150 | 86,218 | (8,501) | 77,717 | (3,433) | 1.55% | (1,368) | |
| Moyse's Hall Museum | 245,026 | 251,667 | (55,953) | 195,714 | 251,954 | (64,837) | 187,116 | (8,598) | 5.41% | (13,250) | |
| West Stow Country Park | 131,414 | 316,063 | (216,147) | 99,916 | 328,382 | (245,438) | 82,944 | (16,972) | 8.99% | (11,818) | |
| West Stow ASVT Operating Account | 0 | 1,000 | (747) | 253 | 0 | (5,526) | (5,526) | (5,779) | 0.00% | (240) | |
| Heritage Outreach Services | 3,500 | 2,628 | 0 | 2,628 | 0 | 0 | 0 | (2,628) | 100.00% | (3,500) | |
| Heritage Sites & Monuments | 5,563 | 15,310 | (9,747) | 5,563 | 6,792 | (1,239) | 5,553 | (10) | 0.18% | (10) | |
| West Front Houses | 50,780 | 79,330 | (28,550) | 50,780 | 57,430 | (8,513) | 48,917 | (1,863) | 3.67% | (1,863) | |
| Heritage | 524,283 | 747,148 | (311,144) | 436,004 | 730,776 | -334,054 | 396,721 | -39,283 | 6.11% | (32,049) | |
| Leisure Promotion | 151,076 | 113,219 | 0 | 113,219 | 118,654 | (705) | 117,949 | 4,730 | 1.21% | 1,828 | |
| The Apex | 457,433 | 1,449,027 | (1,026,686) | 422,341 | 1,522,798 | (1,207,631) | 315,167 | (107,174) | 4.82% | (22,065) | |
| The Athenaeum | 44,987 | 131,062 | (82,122) | 48,940 | 110,855 | (73,167) | 37,688 | (11,252) | 12.73% | (5,728) | |
| The Guildhall, Bury St Edmunds | 29,806 | 50,876 | (17,928) | 32,948 | 46,242 | (1,131) | 45,111 | 12,163 | 57.96% | 17,275 | |
| Tourist Information Centres | 89,966 | 80,093 | (8,910) | 71,183 | 70,690 | (11,257) | 59,433 | (11,750) | 14.34% | (12,897) | |
| Shopmobility | 33,821 | 36,053 | (6,111) | 29,942 | 23,793 | (1,569) | 22,224 | (7,718) | 14.61% | (4,942) | |
| Bury Festival | 51,913 | 149,682 | (103,127) | 46,555 | 132,061 | (102,983) | 29,078 | (17,477) | 26.25% | (13,629) | |
| Halls & Events | 859,002 | 2,010,012 | (1,244,884) | 765,128 | 2,025,093 | -1,398,443 | 626,650 | -138,478 | 4.67% | (40,158) | |
| TOTALS: OPERATIONS | 1,992,783 | 22,605,270 | (21,010,420) | 1,594,850 | 22,755,250 | -21,106,971 | 1,648,273 | 53,423 | 24.61% | (490,410) | |

Detail by Assistant Director

2017/18 December Budget Monitoring Report

ASSISTANT DIRECTOR - GROWTH

| Cost Centre Description | Full Year Budget £ | Expenditure Budget to Date £ | Income Budget to Date £ | Net Budget to Date £ | Expenditure Actual to Date £ | Income Actual to Date £ | Net Actual to Date £ | Over/(Under) Spend to Date £ | Year End Forecast Variance % | Year End Forecast Variance £ | Year End Variance Notes |
|---|-----------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|----------------------------|-------------------------|---------------------------------|------------------------------|---------------------------------|--|
| Housing Development & Strategy | 105,680 | 85,826 | (4,500) | 81,326 | 98,740 | (1,261) | 97,479 | 16,153 | 11.87% | 12,544 | |
| Gypsies & Travellers | 24,702 | 19,328 | (72) | 19,256 | 19,817 | (53) | 19,764 | 508 | 4.07% | (1,006) | |
| Housing Development & Strategy: | 130,382 | 105,154 | (4,572) | 100,582 | 118,557 | -1,314 | 117,243 | 16,661 | 8.85% | 11,538 | |
| Strategic Property | 81,448 | 60,924 | 0 | 60,924 | 43,008 | 0 | 43,008 | (17,916) | 15.66% | (12,756) | |
| Strategic Property | 81,448 | 60,924 | 0 | 60,924 | 43,008 | 0 | 43,008 | -17,916 | 15.66% | -12,756 | |
| Housing Business & Partnerships | 18,556 | 37,734 | (24,003) | 13,731 | 55,007 | (21,381) | 33,626 | 19,895 | 55.65% | 10,327 | |
| Housing Business & Partnerships: | 18,556 | 37,734 | (24,003) | 13,731 | 55,007 | -21,381 | 33,626 | 19,895 | 55.65% | 10,327 | |
| Planning Policy | 636,803 | 507,333 | (1,386) | 505,947 | 453,212 | (4,273) | 448,939 | (57,008) | 3.21% | (20,469) | Expected underspend due to vacancies in the team |
| Local Plan | 0 | 22,500 | (22,500) | 0 | 15,160 | (10,850) | 4,310 | 4,310 | 0.00% | 4,310 | |
| Place Shaping: | 636,803 | 529,833 | (23,886) | 505,947 | 468,372 | -15,123 | 453,249 | -52,698 | 2.54% | (16,159) | |
| Economic Development & Growth | 364,569 | 849,253 | (575,865) | 273,388 | 465,745 | (176,588) | 289,157 | 15,769 | 0.14% | (510) | |
| Strategic Tourism & Markets | 29,618 | 26,091 | (4,230) | 21,861 | 32,139 | (4,062) | 28,077 | 6,216 | 3.01% | 891 | |
| Bury Christmas Fayre | (9,694) | 103,807 | (110,223) | (6,416) | 186,954 | (207,832) | (20,878) | (14,462) | 1.40% | 136 | |
| Park & Ride | 0 | 0 | 0 | 0 | 25,182 | (20,197) | 4,985 | 4,985 | 0.00% | 3,492 | |
| Vibrant Town Centres | 0 | 0 | 0 | 0 | 1,613 | 0 | 1,613 | 1,613 | 0.00% | 1,728 | |
| Economic Development & Growth: | 384,493 | 979,151 | (690,318) | 288,833 | 711,633 | -408,679 | 302,954 | 14,121 | 1.49% | 5,737 | |
| TOTALS: GROWTH: | 1,251,682 | 1,712,796 | -742,779 | 970,017 | 1,396,577 | -446,497 | 950,080 | -19,937 | 1 | -1,313 | |